



## London Borough of Enfield

---

<b>Report Title</b>	Progress Update: NCL Integrated Care Board and Enfield Borough Partnership
<b>Report to</b>	Overview and Scrutiny Committee
<b>Date of Meeting</b>	15 <sup>th</sup> January 2024
<b>Cabinet Member</b>	Cllr Cazimoglu
<b>Executive Director / Director</b>	Tony Theodoulou
<b>Report Author</b>	Stephen Wells, Head of Enfield Borough Partnership Programme, Enfield Directorate, NCL ICB and Deborah McBeal, Director of Integration, Enfield Directorate, NCL ICB
<b>Ward(s) affected</b>	All
<b>Classification</b>	NA
<b>Reason for exemption</b>	NA

### Purpose of Report

1. The attached report provides an update as to the development and current responsibilities of the North Central London Integrated Care Board and System (NCL ICB/ICS).

## **Main Considerations for the Panel**

2. To note the attached presentation which describes the evolution of the NCL ICB/ICS, key responsibilities, partners, and current structure.

## **Background to the NCL Integrated Care Board and Integrated Care System**

### **3. Evolution of NHS Commissioning in North Central London**

- Clinical Commissioning Groups (CCGs) were established following the Health & Social Care Act in 2012, replacing Primary Care Trusts. At this point Enfield CCG came into existence.
- North Central London CCG was established in April 2020, bringing Barnet, Camden, Enfield, Haringey and Islington to form one single CCG.
- North Central London Integrated Care Board (NCL ICB) was established from 1<sup>st</sup> July 2022, replacing NCL CCG.
- NCL ICB is a statutory NHS organisation responsible for developing a plan for meeting the health needs of the population, managing the NHS budget and arranging for the provision of health services in the Integrated Care System (ICS) area.
- Integrated Care Systems (ICSs) will become statutory organisations and will be responsible for strategic commissioning and planning. ICSs will merge the functions of CCGs alongside some of the existing NHS England functions and with new strategic functions.

#### **Purpose of ICSs**

- Improve outcomes in population health and healthcare
- Enhance productivity and value for money
- Support broader social and economic development
- Tackle inequalities in outcomes, experience and access

### **4. NCL Population Health and Integrated Care Strategy**

- The strategic vision of NCL ICS is 'We want our population to live better, healthier and longer, fulfilling their full potential over the course of their entire life. We have identified five strategic aims to deliver our ambition and achieve our purpose'. The strategy identifies;
  - Start Well: By working collaboratively with schools and communities, our children and young people will have:
    - tools to manage their own health
    - access to high quality specialist care
    - safe and supported transitions to adult services.
  - Live Well: Our residents will have early support for health issues including:
    - equitable access to high quality 24/7 emergency mental and physical health
    - world-class planned and specialist care services
    - true parity of esteem between physical and mental health.
  - Age Well: Our residents will:
    - be supported to manage their long term conditions and maintain independence in their community
    - receive seamless care between organisations

- experience high quality and safe hospital care that ensures they can get in and out of hospital as fast as they can.
- Work Well: Our workforce will:
  - have equal access to rewarding jobs, work in a positive culture, with opportunities to develop their skills
  - have support to manage the complex and often stressful nature of delivering health and social care
  - strengthen and support good, compassionate and diverse leadership at all levels.
- We will provide key enablers for success, including:
  - digital technologies to connect our health and care providers with our residents and each other
  - a fit for purpose estate in each locality
  - being a financially balanced health economy driving value for money for the taxpayer.

#### **5. Key local achievements by Enfield Borough Partnership**

- Has developed a governance structure which is currently under review.
- Has identified clinical leads to take forward work for start well, live well and age well.
- Has a range of Delivery/ Working Groups actively taking tackling key challenges.
- Oversees a wide range of projects through the Enfield Inequalities Fund
- Has been identified as a Core20PLUS 5 Accelerator site (one of seven nation wide) working on improving early diagnosis of lung cancer.
- Is developing the Enfield Healthy Communities Zone

#### **Relevance to Council Plans and Strategies**

6. There is key linkage with our Council Plan 2023-2026 especially regarding the priority for strong, healthy and safe communities.  
The new Enfield Health and Wellbeing Strategy (to be launched 2024) will be implemented through the above arrangements.

---

**Report Author:** Stephen Wells  
Head of Integration & Enfield Borough Partnership programme  
stephen.wells6@nhs.net

#### **Appendices/ Background Papers**

NCL Integrated Care Board and Enfield Borough Partnership update (MS PowerPoint presentation dated 15<sup>th</sup> January 2024)

**Departmental reference number, if relevant:**